

## 2018 Current Fiscal Year Report: Reserve Forces Policy Board

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### 1. Department or Agency

Department of Defense

### 2. Fiscal Year

2018

### 3. Committee or Subcommittee

Reserve Forces Policy Board

### 3b. GSA Committee No.

31929

### 4. Is this New During Fiscal Year?

No

### 5. Current Charter

05/02/2017

### 6. Expected Renewal Date

05/02/2019

### 7. Expected Term Date

### 8a. Was Terminated During Fiscal Year?

No

### 8b. Specific Termination Authority

### 8c. Actual Term Date

### 9. Agency Recommendation for Next Fiscal Year

Continue

### 10a. Legislation Req to Terminate?

No

### 10b. Legislation Pending?

Not Applicable

### 11. Establishment Authority Statutory (Congress Created)

### 12. Specific Establishment Authority

10 USC 175 and 10301 and PL 111-383, Section 514

### 13. Effective Date

07/09/1952

### 14. Committee Type

Continuing

### 14c. Presidential?

No

### 15. Description of Committee Other Committee

### 16a. Total Number of Reports

1

### 16b. Report Date

05/07/2018

### Report Title

Report of the Reserve Forces Policy Board on Support for ongoing Duty Status Reform.pdf

### Number of Committee Reports Listed: 1

### 17a. Open 1 17b. Closed 0 17c. Partially Closed 3 Other Activities 0 17d. Total 4 Meetings and Dates

Purpose	Start	End
To serve as an independent adviser to provide advice and recommendations directly to the Secretary of Defense on strategies, policies, and practices designed to improve and enhance the capabilities, efficiency, and effectiveness of the reserve components.	12/13/2017	12/13/2017
To serve as an independent adviser to provide advice and recommendations directly to the Secretary of Defense on strategies, policies, and practices designed to improve and enhance the capabilities, efficiency, and effectiveness of the reserve components.	03/07/2018	03/07/2018
To serve as an independent adviser to provide advice and recommendations directly to the Secretary of Defense on strategies, policies, and practices designed to improve and enhance the capabilities, efficiency, and effectiveness of the reserve components.	06/06/2018	06/06/2018
To serve as an independent adviser to provide advice and recommendations directly to the Secretary of Defense on strategies, policies, and practices designed to improve and enhance the capabilities, efficiency, and effectiveness of the reserve components.	09/12/2018	09/12/2018

### Number of Committee Meetings Listed: 4

	<b>Current FY</b>	<b>Next FY</b>
<b>18a(1). Personnel Pmts to Non-Federal Members</b>	\$0.00	\$0.00
<b>18a(2). Personnel Pmts to Federal Members</b>	\$0.00	\$0.00
<b>18a(3). Personnel Pmts to Federal Staff</b>	\$1,517,190.00	\$1,521,742.00
<b>18a(4). Personnel Pmts to Non-Member Consultants</b>	\$0.00	\$0.00
<b>18b(1). Travel and Per Diem to Non-Federal Members</b>	\$21,119.85	\$21,119.85
<b>18b(2). Travel and Per Diem to Federal Members</b>	\$1,642.55	\$1,642.55
<b>18b(3). Travel and Per Diem to Federal Staff</b>	\$37,711.26	\$35,000.00
<b>18b(4). Travel and Per Diem to Non-member Consultants</b>	\$0.00	\$0.00
<b>18c. Other(rents,user charges, graphics, printing, mail, etc.)</b>	\$700,000.00	\$530,000.00
<b>18d. Total</b>	\$2,277,663.66	\$2,109,504.40
<b>19. Federal Staff Support Years (FTE)</b>	11.00	11.00

**20a. How does the Committee accomplish its purpose?**

Pursuant to 10 U.S.C. § 175 and § 10301, The Board shall serve as an independent adviser to the Secretary of Defense to provide advice and recommendations to the Secretary on strategies, policies, and practices designed to improve and enhance the capabilities, efficiency, and effectiveness of the reserve components. In addition, the Board may act on those matters referred to it by the chair and on any matter raised by a member of the Board or the Secretary of Defense.

**20b. How does the Committee balance its membership?**

The committee's membership is directed by 10 U.S.C. § 10301(c). The membership is balanced across the spectrum between Uniformed Military Members from among the Seven Reserve Components and ten Special Government Employees from throughout the civilian community that have knowledge and skills to assist in crafting recommendations to the Secretary of Defense in accordance with the governing statute and charter.

**20c. How frequent and relevant are the Committee Meetings?**

Estimated number of meetings is four (4) per year for the full committee.

**20d. Why can't the advice or information this committee provides be obtained elsewhere?**

This committee is directed by statute 10 U.S.C. § 175 and § 10301.

**20e. Why is it necessary to close and/or partially closed committee meetings?**

Meetings are not closed to the public unless the DoD determines that items on the

planned agenda meet the closed meeting provisions of 5 U.S.C. § 552b(c). Pursuant to DoD policy closed meetings can only be authorized by the DoD Sponsor, the Under Secretary of Defense for Personnel and Readiness, and only after consultation with the Office of General Counsel for the DoD.

## 21. Remarks

The 2017 NDAA terminated the requirement for the Secretary to submit an annual report per 10 USC 113(c)(2), from the Reserve Forces Policy Board on the reserve programs of the Department of Defense and on any other matters that the Reserve Forces Policy Board considers appropriate to include in the report. Beginning in fiscal year 2012, DoD will only list in the subcommittee section of GSA's Database those who are appointed to just a subcommittee. If an individual is appointed to the parent committee and to one of the committee's authorized subcommittees then his or her subcommittee affiliation will be reflected in the parent committee membership section of GSA's Database.

## Designated Federal Officer

Alexander John Sabol DFO

Committee Members	Start	End	Occupation	Member Designation
Barno, David	03/11/2015	03/10/2019	Merrill Center at the Johns Hopkins School of Government Advanced International Studies (SAIS)	Special Employee (SGE) Member
Bensahel, Nora	09/15/2016	09/14/2020	Merrill Center at the Johns Hopkins School of Government Advanced International Studies (SAIS)	Special Employee (SGE) Member
Bohac, Daryl	09/15/2016	09/14/2019	The Adjutant General, Nebraska National Guard	Special Government Employee (SGE) Member
Carter, Phillip	11/12/2015	11/11/2019	Senior Fellow, Counsel & Director of Military, Veterans, & Society Program, Center for a New American Security	Special Government Employee (SGE) Member
Cotton, John	10/13/2011	10/12/2017	Former Industry Executive	Special Government Employee (SGE) Member
Halfaker, Frances	04/02/2014	04/01/2021	Halfaker & Associates, LLC	Special Government Employee (SGE) Member
Irwin, Lewis	09/18/2015	09/17/2018	Professor of Public Policy and Government, Duquesne University	Special Government Employee (SGE) Member

Lambert, Brett	03/08/2016 03/07/2020	Northrop Grumman Corporation, Vice President, Corporate Strategy	Special Government Employee (SGE) Member Regular
Lewis, Michael	09/15/2016 09/14/2019	RFPB Enlisted Military Advisor	Government Employee (RGE) Member Regular
Lord, Walter	10/02/2014 03/07/2018	Army National Guard	Government Employee (RGE) Member Special
McKinley, Andrew	07/19/2018 07/18/2021	Deputy Commandant for Operations (DCO) Senior Reserve Officer (SRO)	Government Employee (SGE) Member Special
McKinley, Andrew	07/20/2018 07/19/2021	Senior Reserve Officer United States Coast Guard	Government Employee (SGE) Member Special
Orr, Timothy	09/18/2015 09/17/2018	The Adjutant General, Iowa National Guard	Government Employee (SGE) Member Regular
Ortner, Blake	04/01/2018 03/31/2021	RFPB Military Executive	Government Employee (RGE) Member Special
Pelkowski, Francis	07/20/2015 07/19/2018	Senior Reserve Officer, Coast Guard Atlantic Area	Government Employee (SGE) Member Special
Punaro, Arnold	09/12/2011 09/11/2020	Private Firm offering Government Relations & Strategic Planning	Government Employee (SGE) Member Special
Stenner, Charles	12/23/2015 12/22/2019	President and Chief Executive Officer, 21st Century Partnership	Government Employee (SGE) Member Regular
Tierney, MaryAnn	03/04/2015 03/03/2019	Regional Administrator for FEMA Region III	Government Employee (RGE) Member Special
Wackerman, Linda	09/15/2016 09/14/2019	Reserve Deputy Director, Assessment Division, OPNAV N81R	Government Employee (SGE) Member Special
Warren, Charlotte	03/07/2016 03/06/2020	President, Lincoln Land Community College (LLCC)	Government Employee (SGE) Member Regular
Whitman, Burke	07/01/2014 06/30/2021	Commanding General of 4th Marine Division	Government Employee (RGE) Member

Wilson, Cornell	03/11/2015 03/10/2019	North Carolina Governor's Military Advisor	Special Government Employee (SGE) Member
Zuehlke, Sheila	03/07/2016 03/06/2020	President & CEO, Dragon Research and Engineering, Inc	Special Government Employee (SGE) Member
Lord, Walter [Subcommittee on Enhancing DoD's Role in the Homeland]	10/02/2014 03/07/2018	Army National Guard	Regular Government Employee (RGE) Member
McKinley, Andrew [Subcommittee on Enhancing DoD's Role in the Homeland]	07/19/2018 07/18/2021	Deputy Commandant for Operations (DCO) Senior Reserve Officer (SRO)	Special Government Employee (SGE) Member
Orr, Timothy [Subcommittee on Enhancing DoD's Role in the Homeland]	09/18/2015 09/18/2018	The Adjutant General Iowa National Guard	Special Government Employee (SGE) Member
Ortner, Blake [Subcommittee on Enhancing DoD's Role in the Homeland]	04/01/2018 03/31/2021	RFPB Military Executive	Regular Government Employee (RGE) Member
Pelkowski, Francis [Subcommittee on Enhancing DoD's Role in the Homeland]	07/20/2015 07/19/2018	Senior Reserve Office, Coast Guard Atlantic Area	Special Government Employee (SGE) Member
Tierney, Mary Ann [Subcommittee on Enhancing DoD's Role in the Homeland]	03/04/2015 03/03/2019	Regional Administrator for FEMA Region III	Regular Government Employee (RGE) Member
Wilson, Cornell [Subcommittee on Enhancing DoD's Role in the Homeland]	03/11/2015 03/10/2019	North Carolina Governor's Military Advisor	Special Government Employee (SGE) Member
Zuehlke, Sheila [Subcommittee on Enhancing DoD's Role in the Homeland]	03/07/2016 03/06/2020	President & CEO, Dragon Research and Engineering, Inc	Special Government Employee (SGE) Member
Barno, David [Subcommittee on Ensuring a Ready, Capable, Available, and Sustainable Operational Reserve]	03/11/2015 03/10/2019	Merrill Center at the Johns Hopkins School of Advanced International Studies (SAIS)	Special Government Employee (SGE) Member
Bensahel, Nora [Subcommittee on Ensuring a Ready, Capable, Available, and Sustainable Operational Reserve]	09/14/2016 04/19/2018	Merrill Center at the Johns Hopkins School of Advanced International Studies (SAIS)	Special Government Employee (SGE) Member
Bohac, Daryl [Subcommittee on Ensuring a Ready, Capable, Available, and Sustainable Operational Reserve]	09/15/2016 09/14/2019	The Adjutant General Nebraska National Guard	Special Government Employee (SGE) Member
Halfaker, Frances [Subcommittee on Ensuring a Ready, Capable, Available, and Sustainable Operational Reserve]	07/02/2014 07/01/2021	Halfaker & Associates, LLC	Special Government Employee (SGE) Member

Irwin, Lewis [Subcommittee on Ensuring a Ready, Capable, Available, and Sustainable Operational Reserve]	09/18/2015 09/17/2018	Professor of Public Policy and Government, Duguesne University	Special Government Employee (SGE) Member
Lambert, Brett [Subcommittee on Ensuring a Ready, Capable, Available, and Sustainable Operational Reserve]	03/08/2016 03/07/2020	Northrop Grumman Corporation, Vice President Corporate Strategy	Special Government Employee (SGE) Member Regular
Whitman, Burke [Subcommittee on Ensuring a Ready, Capable, Available, and Sustainable Operational Reserve]	07/02/2016 06/30/2021	Marine and Family Programs Division (MF) HQMC M&RA	Government Employee (RGE) Member
Bensahel, Nora [Subcommittee on Supporting and Sustaining Reserve Component Personnel]	09/15/2016 04/18/2018	Merrill Center at the Johns Hopkins School of Advanced International Studies (SAIS)	Special Government Employee (SGE) Member Regular
Lewis, Michael [Subcommittee on Supporting and Sustaining Reserve Component Personnel]	09/15/2016 09/14/2019	Senior Enlisted Military Advisor for the Chair	Government Employee (RGE) Member
Stenner, Charles [Subcommittee on Supporting and Sustaining Reserve Component Personnel]	12/23/2015 12/22/2019	President and Chief Executive Officer of the 21st Century Partnership in Warner Robins	Special Government Employee (SGE) Member
Wackerman, Linda [Subcommittee on Supporting and Sustaining Reserve Component Personnel]	09/15/2016 09/14/2019	Reserve Deputy Director, Assessment Division, OPNAV N81R.	Special Government Employee (SGE) Member
Warren, Charlotte [Subcommittee on Supporting and Sustaining Reserve Component Personnel]	03/07/2016 03/06/2020	President, Lincoln Land Community College (LLCC)	Special Government Employee (SGE) Member

**Number of Committee Members Listed: 43**

## Narrative Description

The Reserve Forces Policy Board is a principal policy advisor to the Secretary of Defense providing advice and recommendations to the Secretary on strategies, policies, and practices designed to improve and enhance the capabilities, efficiency, and effectiveness of the reserve components and, reports annually (transmitted by the Secretary of Defense) to the President and Congress.

## What are the most significant program outcomes associated with this committee?

Checked if Applies

Improvements to health or safety	<input type="checkbox"/>
Trust in government	<input type="checkbox"/>
Major policy changes	<input checked="" type="checkbox"/>
Advance in scientific research	<input type="checkbox"/>
Effective grant making	<input type="checkbox"/>

Improved service delivery	<input type="checkbox"/>
Increased customer satisfaction	<input type="checkbox"/>
Implementation of laws or regulatory requirements	<input type="checkbox"/>
Other	<input type="checkbox"/>

**Outcome Comments**

NA

**What are the cost savings associated with this committee?**

Checked if Applies

None	<input type="checkbox"/>
Unable to Determine	<input checked="" type="checkbox"/>
Under \$100,000	<input type="checkbox"/>
\$100,000 - \$500,000	<input type="checkbox"/>
\$500,001 - \$1,000,000	<input type="checkbox"/>
\$1,000,001 - \$5,000,000	<input type="checkbox"/>
\$5,000,001 - \$10,000,000	<input type="checkbox"/>
Over \$10,000,000	<input type="checkbox"/>
Cost Savings Other	<input type="checkbox"/>

**Cost Savings Comments**

NA

**What is the approximate Number of recommendations produced by this committee for the life of the committee?**

1,119

**Number of Recommendations Comments**

The Board in FY 2018 delivered 2 reports with 6 recommendation to the SecDef, which brings the total to 29 reports with 133 recommendations since 2011.

**What is the approximate Percentage of these recommendations that have been or will be Fully implemented by the agency?**

57%

**% of Recommendations Fully Implemented Comments**

Based on anecdotal evidence prior to July 2011. All the recommendations are being staffed within DoD. Seven recommendation from Enhancing DoD's role in the Homeland produced a SecDef Memo of 20 July 2012 Actions to Improve Support a Complex

Disaster. The recommendation from the Determine the Fully Burdened Cost of AC and RC Members Working Group resulted in the Principal Deputy Director of CAPE to include RC tables in new DoDI 7041.01. Reserve Component Duty Status Reform is still being reviewed and is close to having legislative proposals being submitted to Congress to reduce the number of duty status positions that a Reservists can be ordered to. Survivor Benefit Disparity and Post 9/11 GI Bill Issue has been submitted as a DoD Legislative Proposal for Congress to consider and will soon be approved. DoD has addressed including the National Guard & Reserve in future DoD BRAC when it occurs. The DoD Cyber Mission, nine recommendations have been submitted to DoD to include Reserve Components in the Cyber Mission Force requirements in order to leverage the RC reduced cost, civilian/AC acquired skill/experience, continuity and longevity. These programs are currently being implemented throughout the Reserve Component's missions. The RFPB recommendations for National Commission on the Future of the Army and Air Force recommendations are being implemented and are being tracked. The Operational Reserve definition was just reviewed by the Joint Staff and is being forwarded to SecDef. The RFPB Senior Enlisted Advisor recommendation was reviewed by SecDef. The General/Flag Officer reduction is being reviewed by USD P&R and will be forwarded to SecDef.

**What is the approximate Percentage of these recommendations that have been or will be Partially implemented by the agency?**

45%

**% of Recommendations Partially Implemented Comments**

Based on anecdotal evidence prior to July 2011. Awaiting OSD Staff determinations on recommendations. They are currently being reviewed and analyzed by the DoD personnel and budget staffs. Congressional legislative proposals are awaiting Congressional action.

**Does the agency provide the committee with feedback regarding actions taken to implement recommendations or advice offered?**

Yes ☐ No ☒ Not Applicable ☐

**Agency Feedback Comments**

NA

**What other actions has the agency taken as a result of the committee's advice or recommendation?**

Reorganized Priorities

Checked if Applies





Reallocated resources	<input checked="" type="checkbox"/>
Issued new regulation	<input checked="" type="checkbox"/>
Proposed legislation	<input checked="" type="checkbox"/>
Approved grants or other payments	<input type="checkbox"/>
Other	<input type="checkbox"/>

### **Action Comments**

NA

### **Is the Committee engaged in the review of applications for grants?**

No

### **Grant Review Comments**

NA

### **How is access provided to the information for the Committee's documentation?**

Checked if Applies

Contact DFO	<input checked="" type="checkbox"/>
Online Agency Web Site	<input checked="" type="checkbox"/>
Online Committee Web Site	<input checked="" type="checkbox"/>
Online GSA FACA Web Site	<input checked="" type="checkbox"/>
Publications	<input checked="" type="checkbox"/>
Other	<input type="checkbox"/>

### **Access Comments**

RFPB's Annual Report/Publication is passed from the Secretary of Defense to the President and Congress.